### STUDENTS CARE SERVICE (UEN NO.S76SS0021F)

Financial Report

31 March 2017

**Odds & Even Associates** 

Public Accountants & Chartered Accountants Singapore

### STUDENTS CARE SERVICE STATEMENT BY THE BOARD

In our opinion, the accompanying statement of financial position, statement of comprehensive income, statement of changes in accumulated funds and statement of cash flows and the notes thereto present fairly, in all material aspects, the state of affairs of STUDENTS CARE SERVICE as at 31 March 2017 and of the results of the activities, changes in accumulated funds and cash flows of the Society for the year then ended. At the date of this statement, there are reasonable grounds to believe that the Society will be able to pay its debts as and when they fall due.

On behalf of the Board,

ANG SENG BÍN

Chairman

**ONG CHEE SIONG** 

Hon. Secretary

KOH KIAT LAID IVY

Hon. Treasurer

TAN-WU MEI LING

**Executive Director** 

Singapore 17 July 2017

### INDEPENDENT AUDITOR'S REPORT

To the Members of STUDENTS CARE SERVICE (Society)

(Registered under the Societies Act, Chapter 311)

### Report on the Audit of the Financial Statements

### **Opinion**

We have audited the financial statements of STUDENTS CARE SERVICE (the Society), which comprise the statement of financial position as at 31 March 2017, and the statement of comprehensive income, statement of changes in accumulated funds and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, other explanatory notes and accompanying appendix.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the Constitution of the Society, the Charities Act Cap 37 and the Societies Act. Cap 311 and Financial Reporting Standards in Singapore (FRSs) so as to present fairly, in all material respects, the state of affairs of the Society as at 31 March 2017 and the results, changes in accumulated funds and cash flows of the Society for the year ended on that date.

### **Basis for Opinion**

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Act and FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### STUDENTS CARE SERVICE INDEPENDENT AUDITORS' REPORT

### Report on Other Legal and Regulatory Requirements

In our opinion:

- (a) the accounting and other records required by the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations to be kept by the Society have been properly kept in accordance with those Regulations; and
- (b) the fund-raising appeals held during the year have been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act Chapter 311 and proper accounts and other records have been kept of the fund-raising appeals.

During the course of our audit, nothing came to our attention that caused us to believe that:

- (a) the Charity has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Charity has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

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Odds & Even Associates Public Accountants and Chartered Accountants Singapore 17 July 2017

### STUDENTS CARE SERVICE STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2017

1	Notes	31 Mar 2017	31 Mar 2016 \$ Restated	1 Apr 2015 \$ Restated
Assets				
Renovation and equipment	4	82,891	83,851	155,765
Held-to-maturity financial assets	5	4,037,960	4,816,049	4,853,197
Non-current assets		4,120,851	4,899,900	5,008,962
Trade and other receivables	6	313,387	277,124	174,825
Prepayments		2,058	4,859	9,910
Cash and cash equivalents	7	8,599,757	5,777,678	4,172,021
Current assets		8,915,202	6,059,661	4,356,756
Total assets		13,036,053	10,959,561	9,365,718
Funds and Reserves Unrestricted Funds General reserves		4,796,506	3,826,752	3,415,806
Restricted Funds				
Restricted funds from government and other funders		2,245,945	1,139,443	93,701
The Daisy Phay Foundation-SCS scholarship fund	1	5,416,087	5,364,595	5,297,407
Y's Men's Club (Beta Chapter) financial assistance fur Asset enhancement fund	ıa	42,466	42,966	43,248
Asset ennancement fund	8	63,865	67,346	141,680 8,991,842
Y * _ L * 11*/*		00		
Liabilities Other payables		250 000	250,000	250,000
Non-current liabilities		250,000	250,000	250,000
Non-current nadmities		250,000	250,000	250,000
Other payables		221,184	268,459	123,876
Current liabilities		221,184	268,459	123,876
Total liabilities	9	471,184	518,459	373,876
Total funds and liabilities		13,036,053	10,959,561	9,365,718

### STUDENTS CARE SERVICE STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2017

	Notes	2017 \$	2016 \$ Restated
INCOME			
Community Chest funding	11	1,057,530	1,290,263
TBSSF funding	11	1,182,438	996,507
Donations	12	, ,	,
- tax exempt		1,465,424	755,872
- non tax exempt		578,905	331,155
Centre-based income		373,259	346,633
School social work income		239,648	379,295
Matching Grant-Care & Share	13	375,000	300,000
MSF- Funding		414,213	91,800
Training income		264,072	52,168
Interest income from held-to-maturity financial assets		95,256	109,801
Bank interest income		34,328	19,537
Miscellaneous income		5,804	16,914
		6,085,877	4,689,945
Less: EXPENDITURE			
Employee benefits	14	(3,138,179)	(2,703,859)
Depreciation of renovation and equipment		(29,001)	(98,971)
Other operating expenses		(794,930)	(437,855)
	-	(3,962,110)	(3,240,685)
SURPLUS AND TOTAL COMPREHENSIVE			
INCOME FOR THE YEAR	15	2,123,767	1,449,260
Surplus/(deficit) allocated to:			
General reserves		969,753	410,946
Restricted funds from government and other funders		1,106,502	1,045,742
The Daisy Phay Foundation-SCS scholarship fund		51,493	67,188
Y's Men's Club (Beta Chapter) financial assistance fund		(500)	(282)
Asset enhancement fund	-	(3,481)	(74,334)
	***	2,123,767	1,449,260

### STUDENTS CARE SERVICE STATEMENT OF CHANGES IN ACCUMULATED FUNDS FOR THE YEAR ENDED 31 MARCH 2017

Unrestricted Funds **Restricted Funds** 

	Notes	General reserves \$	Funding from govt and other funders \$	Y's Men's Club (Beta Chapter) financial assistance fund \$	Asset enhancement fund \$	The Daisy Phay Foundation - SCS scholarship fund \$	Total \$
Balance at							
31 March 2015,							
as previously stated		2,597,281	912,226	43,248	141,680	5,297,407	8,991,842
Impact of change in		010 515	(919 525)				
classification		818,525	(818,525)	=0.	15.	1.5	
Balance at	-	2 415 806	02.701	42.240	141 (00	5.007.407	0.001.040
31 March 2015 (restated)		3,415,806	93,701	43,248	141,680	5,297,407	8,991,842
Total comprehensive income for the year (restated)		410,946	1,045,742	(282)	(74,334)	67,188	1,449,260
Balance at	-						
31 March 2016 (restated)	_	3,826,752	1,139,443	42,966	67,346	5,364,595	10,441,102
Total comprehensive							
income for the year		969,753	1,106,502	(500)	(3,481)	51,493	2,123,767
Balance at	-						
31 March 2017	/=	4,796,506	2,245,945	42,466	63,865	5,416,087	12,564,869

### STUDENTS CARE SERVICE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2017

	2017 \$	2016 \$
Cash flows from operating activities		
Surplus for the year	2,123,768	1,449,261
Adjustments for:	,,	-,
Depreciation of renovation and equipment	29,001	98,971
Interest income	(34,328)	(19,537)
Loss on sale of renovation and equipment	768	176
Operating surplus before working capital changes	2,119,209	1,528,871
Changes in:		
- trade and other receivables	(1,935)	(82,762)
- prepayments	2,801	5,051
- other payables	(47,275)	144,583
Cash generated from operations	2,072,799	1,595,743
Tax paid		
Net cash from operating activities	2,072,799	1,595,743
Cash flows from investing activities		
Interest received	24,006	37,148
Proceeds from redemption of held-to-maturity financial assets	754,083	
Acquisition of renovation and equipment	(28,809)	(27,234)
Net cash from investing activities	749,280	9,914
Net increase in cash and cash equivalents	2,822,079	1,605,657
Cash and cash equivalents at 1 April 2016/1 April 2015	5,777,678	4,172,021
Cash and cash equivalents at 31 March	8,599,757	5,777,678

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

The financial statements are authorised for issue by the Board on 17 July 2017.

### 1. General

Students Care Service (the 'Society') is a society registered under the Societies Act, Chapter 311 and as a Charity under the Charities Act, Cap. 37. The Society is a member of the National Council of Social Service and a recipient of grant funding administered by NCSS (eg. Community Chest, Tote Board Social Service Fund) and the Ministry of Social and Family Development. The address of the Society's registered office is 463 Hougang Avenue 10 #01-964 Singapore 530463.

The Society's Institutions of a Public Character (IPC) status is obtained under the sector administrator, Ministry of Social and Family Development, and is valid from 1 October 2016 to 30 September 2019.

The Society has complied with all applicable requirements of the Code of Governance for Charities and Institutions of a Public Character (IPCs) issued by the Charity Council on 19 January 2011. The Governance Evaluation checklist can be obtained from the Charity Portal (www.charities.gov.sg).

The Society is involved in the rendering of social work and educational psychology services to children and youth with behavioural, emotional or learning issues.

### 2. Basis of preparation

### 2.1 Statement of compliance

The financial statements have been prepared in accordance with the Singapore Financial Reporting Standards (FRS).

### 2.2 Basis of measurement

The financial statements have been prepared on the historical cost basis except as otherwise described in the notes below.

### 2.3 Functional and presentation currency

These financial statements are presented in Singapore dollars, which is the Society's functional currency.

### 2.4 Use of estimates and judgements

Measurement of fair values

A number of the Society's disclosures require the measurement of fair values for financial assets.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Further information about the assumptions made in measuring fair values is included in the following note:

• Note 10 - financial instruments

### 3. Significant accounting policies

The accounting policies set out below have been applied consistently to all years presented in these financial statements.

Certain comparative amounts have been reclassified to conform with current year's presentation (see note 17).

### 3.1 Financial instruments

### (i) Non-derivative financial assets

The Society initially recognizes loans and receivables on the date that they are originated. All other financial assets are recognised initially on the trade date, which is the date that the Society becomes a party to the contractual provisions of the instrument.

The Society derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred.

The Society classifies non-derivative financial assets into the following categories: held-to-maturity financial assets and loans and receivables.

### Held-to-maturity financial assets

If the Society has the positive intent and ability to hold debt securities to maturity, then such financial assets are classified as held-to-maturity. Held-to-maturity financial assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, held-to-maturity financial assets are measured at amortised cost using the effective interest method, less any impairment losses.

Held-to-maturity financial assets comprise debt securities.

### Receivables

Receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, receivables are measured at amortised cost using the effective interest method, less impairment losses.

Receivables comprise cash and cash equivalents, and trade and other receivables.

### Cash and cash equivalents

Cash and cash equivalents comprise cash balances.

### (ii) Non-derivative financial liabilities

All financial liabilities are recognized initially on the trade date, which is the date that the Society becomes a party to the contractual provisions of the instrument.

The Society derecognizes a financial liability when its contractual obligations are discharged, cancelled or expire.

The Society classifies non-derivative financial liabilities into the following category: other financial liabilities.

Non-derivative financial liabilities are initially measured at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method. These financial liabilities comprise other payables.

Other financial liabilities comprise other payables.

### 3.2 Renovation and equipment

### (i) Recognition and measurement

Items of renovation and equipment are stated at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of renovation and equipment have different useful lives, they are accounted for as separate items (major components) of renovation and equipment.

The gain or loss on disposal of an item of renovation and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in the statement of comprehensive income.

### (ii) Subsequent costs

The cost of replacing a component of an item of renovation and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Society, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised. The costs of the day-to-day servicing of renovation and equipment are recognised in the statement of comprehensive income as incurred.

### (iii) Depreciation

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of the asset, that component is depreciated separately.

Depreciation is recognized as an expense in the statement of comprehensive income on a straightline basis over the estimated useful lives of each component of an item of renovation and equipment, unless it is included in the carrying amount of another asset.

Depreciation is recognised from the date that the renovation and equipment are installed and are ready for use.

The estimated useful lives for the current and comparative years are as follows:

Renovation

5 years

• Furniture, fittings & equipment

5 years

Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

### 3.3 Leased assets

Leases are operating leases and are not recognized in the Society's statement of financial position.

### 3.4 Impairment

### (i) Non-derivative financial assets

A financial asset not carried at fair value through the statement of comprehensive income is assessed at the end of each reporting period to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event(s) has occurred after the initial recognition of the asset, and that the loss event(s) has an impact on the estimated future cash flows of that asset that can be estimated reliably.

Objective evidence that financial assets are impaired can include default or delinquency by a debtor, restructuring of an amount due to the Society on terms that the Society would not consider otherwise, indications that a debtor or issuer will enter bankruptcy, adverse changes in the payment status of borrowers or issuers in the Society, economic conditions that correlate with defaults or the disappearance of an active market for a security.

### Receivables

The Society considers evidence of impairment for receivables at both a specific asset and collective level. All individually significant receivables are assessed for specific impairment. All individually significant receivables found not to be specifically impairment are then collectively assessed for any impairment that has been incurred but not yet identified. Receivables that are not individually significant are collectively assessed for impairment by grouping together receivables with similar risk characteristics.

In assessing collective impairment, the Society uses historical trends of the probability of default, the timing of recoveries and the amount of loss incurred, adjusted for management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical trends.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows, discounted at the asset's original effective interest rate. Losses are recognized in the statement of comprehensive income and reflected in an allowance account against receivables. Interest on the impaired asset continues to be recognised. When a subsequent event (e.g. repayment by a debtor) causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through the statement of comprehensive income.

### (ii) Non-financial assets

The carrying amounts of the Society's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. An impairment loss is recognised if the carrying amount of an asset exceeds its estimated recoverable amount.

The recoverable amount of an asset is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses are recognized in income statement.

Impairment losses recognised in prior years are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

### 3.5 Employee benefits

### (i) Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an employee benefit expense in the statement of comprehensive income in the years during which related services are rendered by employees.

### (ii) Short-term employee benefits

Short-term employee benefit obligations are expensed as the related service is provided.

### 3.6 Revenue

Revenue from rendering of services is recognised as entitlement to income in proportion to the stage of completion of the transaction at the reporting date.

Donations are recognised when the Society's entitlement to such income is established with certainty and the amount can be measured with sufficient reliability. Donations from corporate funders for designated programmes are recognized under the restricted programmes reserves in the Financial Statements. Cash contributions for capital expenditure are subsequently allocated to Asset enhancement fund.

Income other than donations and contributions for capital expenditure are taken up at fair value as and when the Society's entitlement to such income is established with certainty and the amount can be measured with sufficient reliability.

Interest income from bank deposits and bonds is accrued on a time proportion basis with reference to the principal outstanding and at the rate applicable on an effective yield method.

### 3.7 Government grants

Grants and subsidies from the government are recognised at their fair value where there is reasonable assurance that those grants and subsidies will be received and all attaching conditions will be complied with. When the grant or subsidy relates to an expense item, it is recognised as income over the periods necessary to match the income on a systematic basis to the cost which it is intended to compensate. Where the grant or subsidy relates to a depreciable asset, the grant is recognised in the income statement over the life of the depreciable asset to match the depreciation charge of the asset to which it relates.

### 3.8 Lease payments

Payments made under operating leases are recognized in the statement of comprehensive income on a straight-line basis over the term of the lease.

### 3.9 Tax

As the Society is registered as a Charity under the Charities Act, Cap. 37, its income is exempt from income tax.

### 3.10 New standards and interpretations not adopted

A number of new standards and amendments to standards and interpretations are effective for annual periods beginning after 1 April 2016 and earlier application is permitted. However, the Society has not early applied the new or amended standards in preparing these statements.

These new standards include, among others, FRS 109 Financial Instruments which is mandatory for adoption by the Society on 1 January 2018. FRS 109 replaces most of the existing guidance in FRS39 Financial Instruments: Recognition and Measurement. It includes revised guidance on classification and measurement of financial instruments and a new expected credit loss model for calculating impairment on financial assets.

As FRS 109, when effective, will change the existing accounting standards and guidance applied by the Society in accounting for financial instruments, this standard is expected to be relevant to the Society. The Society does not plan to adopt this standard this year.

### 4. Renovation and equipment

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	Renovation	Furniture fittings and equipment	Total
Cost	\$	\$	\$
As at 31 March 2015	792,639	164,955	957,594
Additions	18,252	8,981	27,233
Disposals	*	(880)	(880)
As at 31March 2016	810,891	173,056	983,947
Additions	530	28,279	28,809
Disposals	(5,172)	(980)	(6,152)
As at 31March 2017	806,249	200,355	1,006,604
Accumulated Depreciation			
As at 31 March 2015	670,399	131,430	801,829
Charge for the year	85,344	13,627	98,971
Disposals		(704)	(704)
As at 31 March 2016	755,743	144,353	900,096
Charge for the year	14,710	14,291	29,001
Disposal	(5,171)	(213)	(5,384)
As at 31 March 2017	765,282	158,431	923,713
Net Carrying Amount			
As at 31 March 2017	40,967	41,924	82,891
As at 31 March 2016	55,148	28,703	83,851
Held-to-maturity financial assets		2017	2016 \$
Quoted bonds, at amortised cost:			•
Within 1 to 5 years		4,037,960	4,061,966
After 5 years		-	754,083
		4,037,960	4,816,049

The above earned interest at rates of 1.83% to 3.95% p.a. (2016: 1.83% to 4.47% p.a.).

Information about the Society's fair value measurement is included in note 10.

### 6. Trade and other receivables

	2017	2016
		\$
Amount due from Government bodies and schools	233,992	189,126
Interest income from held-to-maturity financial assets	27,024	33,936
Sundry deposits	10,587	10,297
Bank interest receivable	10,008	13,058
Other receivables	31,776	30,708
	313,387	277,125

The Society's exposure to credit risk is disclosed in note 10.

### 7. Cash and cash equivalents

	2017	2016
	\$	\$
Cash at bank and on hand	2,025,962	2,756,602
Fixed deposits*	6,573,795	3,021,076
	8,599,757	5,777,678

<sup>\*</sup> Fixed deposits are placed mainly on 3 months and 1 year term and carry interest rates ranging from 0.70% to 1.88% (2016: 0.80% to 1.88%) per annum.

### 8. Funds and reserves

The reserves of the Society comprise the following:

### **Unrestricted Funds**

### General reserves

### Purpose

This amount comprises accumulated surplus of SCS arising from activities that do not receive restricted funding/grants/donations. These activities include educational psychology service, school social work, Guidance Programme, Enhanced Step-Up, YARE, YES, Triage and training and consultancy services.

### **Restricted Funds**

### Restricted funds from government and other funders

### Purpose

This amount comprises:

- i. Accumulated surplus from programmes partially funded by NCSS administered funds (eg. Community Chest Funds, Tote Board Social Service Funds (TBSSF) in which ringfencing is part of the funding requirement
- ii. Accumulated surplus from programmes receiving other government grants in which ringfencing is part of the funding requirement
- iii. Accumulated surplus from programmes as a result of unutilized restricted grants/donations received from other organisations for the year.

Accounted within this fund are the net results of SYNC, TSP, ISP, Youth COP, Buddy'IN, ACE Football, Spooner Road, Learning & Social Support Programme and Community Based Reading Odyssey.

The Daisy Phay Foundation - SCS scholarship fund

This is an endowment fund created by the generous donation of \$5million by the Estate of Dr Phay Seng Whatt. The donation is invested in quoted bonds (see note 5) and kept intact at all times. Only the income generated from the investment of this fund is to be distributed on an annual basis for the benefit of full-time students, who are good, needy, deserving and studying in junior colleges.

Y's Men's Club (Beta Chapter) financial assistance fund

This is a fund restricted to be utilised only for financial assistance for needy students and their families. The Y's Men's Club (Beta Chapter) Board of Directors confirmed via email on 5 April 2013 that it had no objection to SCS's proposal to continue using the Y's Men's Club (Beta Chapter) Scholarship Fund to provide financial assistance to needy students and their families. It also agreed to rename the Fund as "Y's Men's Club (Beta Chapter) Financial Assistance Fund'.

Asset enhancement fund

This is a fund restricted to be utilised for capital expenditure including cost of building development, renovation works, furniture & equipments etc.

### 9. Other payables

	2017	2016
	\$	\$
Advance held for designated services*	250,000	250,000
Central Provident Fund	71,893	62,710
Accrued operating expenses	80,309	59,018
Funds received in advance	56,175	129,400
Others	12,806	17,331
	471,184	518,459

\* Milk Fund (Mainly I Love Kids) disbursed \$250,000 to the Society in December 2014 with the intention of obtaining dollar-for-dollar matching grant under the Care and Share Movement. The funding was redesignated as MILK Education Fund in February 2016 to be used solely for the award of MILK Scholarship until 1 January 2022 to Singapore Citizens under the age of 25 who cannot afford to finance their tertiary education in local government tertiary institutions.

The Society's exposure to liquidity risk related to other payables is disclosed in note 10.

### 10. Financial instruments

### Financial risk management

Overview

The Society has exposure to the following risks arising from financial instruments:

- credit risk
- liquidity risk

This note presents information about the Society's exposure to each of the above risks.

### Credit risk

Credit risk is the risk of financial loss to the Society if a counterparty to a financial instrument fails to meet its contractual obligations. This risk arises primarily from the Society's receivables from financial institutions and government bodies of which the risk is low.

The carrying amounts of financial assets in the statement of financial position represent the Society's maximum credit exposure to credit risk.

### Cash and cash equivalents

The Society held cash and cash equivalents of \$8,599,757 at 31 March 2017 (2016: \$5,777,678) - this figure represents its maximum credit exposure on this asset.

### Liquidity risk

Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities.

### 31 March 2017

31 March 2017	Carrying amount	Contractual cash flows	Within 1 year	After 1 year
	<b>S\$</b>	S\$	S\$	S\$
Other payables	471,184	(471,184)	(221,184)	(250,000)
31 March 2016				
31 March 2010	Carrying amount	Contractual cash flows	Within 1 year	After 1 year
	S\$	S\$	S\$	S\$
Other payables	518,459	(518,459)	(268,459)	(250,000)

The maturity analyses show the contractual undiscounted cash flows of the Society's financial liabilities on the basis of their earliest possible contractual maturity.

It is not expected that the cash flows included in the maturity analysis above could occur significantly earlier, or at significantly different amounts.

## NOTES TO THE FINANCIAL STATEMENTS - 31 March 2017 STUDENTS CARE SERVICE

Accounting classifications and fair values

The carrying amounts and fair values of financial assets, including their levels in the fair value hierarchy are as follows. It does not include fair value information for financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

		Carrying amount	amount	Carrying amount	n oi ian vaiuc. Fair value	allie
			Other			
	Held-to- maturity	Loans and receivables	financial liabilities	Total	Level 1	Total
	SS	SS	SS	SS	88	S
31 March 2017					}	)
Financial assets not measured at fair value						
Held-to-maturity debt securities	4,037,960	\\	•	4,037,960	4,055,900	4.055.900
Trade and other receivables	ĵ	313,387	()	313,387		
Cash and cash equivalents		8,599,757	ij	8,599,757		
	4,037,960	8,913,144		12,951,104		
Financial liabilities not measured at fair value						
Other payables	•	•	(471,184)	(471,184)		
31 March 2016						
Financial assets not measured at fair value						
Held-to-maturity debt securities	4,816,049	77	<b>3</b> ()	4,816,049	4,847,725	4.847.725
Trade and other receivables	•)	277,125	į	277,125		
Cash and cash equivalents	(6	5,777,678	1	5,777,678		
	4,816,049	6,054,803	3	10,870,851		
Financial liabilities not measured at fair value						
Other payables	¥	ı,	(518,459)	(518,459)		

### 11. Donations

Donations form a substantial source of income in sustaining the programmes which achieve Society's mission and vision. Not all programmes are funded fully by the government. Unrestricted donations help fund these partially funded or unfunded programmes and have also enabled the Society to pilot new initiatives to serve client needs.

### 12. Matching Grant - Care & Share

The Care and Share Movement is a national fund-raising and volunteerism movement for the social service sector, through matching grant of eligible donations administered by National Council of Social Service (NCSS) on behalf of Ministry of Social and Family Development (MSF).

The utilization of the funds received are subject to the approval by NCSS for designated purposes. The \$675,000 received to-date, has been fully utilized.

### 13. Employee benefits

	2017	2016
	\$	\$
Salaries and bonuses	2,652,760	2,269,840
Central Provident Fund (CPF) and Skills Development Levy (SDL)	451,950	407,606
Others	33,469	26,413
	3,138,179	2,703,859

Employees' remuneration for the year are in the following range:

Yearly remuneration*	2017	2016
	\$	\$
\$125,001 to \$150,000	1	-
\$100,001 to \$125,000	2	2
\$75,001 to \$100,000	6	5
\$50,001 to \$75,000	25	25
\$50,000 and below	26	20

<sup>\*</sup> Salary and bonus (including employer's CPF contributions).
The Board members did not receive any remuneration during the year.

### 14. Surplus for the year\*

Surpluses for the year comprises the following:

	Unrestricted General reserves	Restricted funds from government and other funders	The Daisy Phay Foundation- SCS scholarship fund \$	Y's Men's Club financial assistance fund \$	Asset enhancement fund \$	2017 Total \$	2016 Total \$
Income							
Community Chest Fund	2	1,057,530	340	=	12	1,057,530	1,290,263
Tote Board Social Service Fund	=	1,182,438	-	€	5	1,182,438	996,507
Tax-deductible donations	1,057,220	408,203		€	<u> </u>	1,465,424	755,872
Non-tax deductible donations	258,124	320,782		n	:	578,905	331,155
Centre-based income							
- Programme fees	326,158	38,659		×		364,817	328,473
- Consultation	18,330	92	(4)	2	<u>u</u>	18,330	18,160
School social work income	50,404	189,244	(A)	€	2	239,647	379,295
Training income	157,026	107,046	*	8	<u> </u>	264,072	52,168
Membership fee	10	50	( <b>2</b> 0)	=		60	120
Finance income	6,261	26,678	879	*	510	34,328	19,537
Singtel Sponsorship Scheme	Ξ.	1,320	-	=	*	1,320	1,320
Miscellaneous income	1,315	3,110	(4)	<u>~</u>	9	4,425	15,474
Interest income from	2	*	95,256	5	9	95,256	109,801
held-to-maturity financial assets Matching Grant-Care & Share	138,983	236,017		*		375,000	300,000
MSF- Funding	31,680	372,645	-	Ē(	*	404,325	91,800
	2,045,510	3,943,722	96,135		510	6,085,877	4,689,945
- "							
Expenditure							
Employee benefits							
Salaries	479,978	1,676,602	32	18	2	2,156,580	1,846,040
Bonuses	86,765	409,415	3	79	8	496,180	423,800
Employer's CPF and SDL	94,745	357,205	e.	\ <del>\</del> \ <del>\\</del>	5.	451,950	407,606
Staff welfare / benefits	6,228	23,328	15		*	29,556	20,506
Medical benefits	754	1,961	8	(100)	*	2,715	4,294
Dental benefits	300	898		(( <del>4</del> )	*	1,198	1,613
	668,770	2,469,409	-	-	-	3,138,179	2,703,859
Depreciation of renovation and equipment	18,642	6,368		181	3,991	29,001	98,971
Other operating expenses							
Staff training and development	8,487	16,021	*		-	24,508	11,746
Rental of offices	9,919	35,729			S	45,648	45,565
Rental of equipment	843	8,603	₩.		20	8,603	8,603
Utilities	206	32,224	•	·	2	32,430	31,948
Communications	2,025	9,310	5	320	51	11,335	11,349
Maintenance - Land and building	10,346	5,880	*	200	F.	16,226	18,218
Maintenance - Equipment	3,295	18,929	*		•:	22,224	18,731
Insurance	855	4,002	*	:=:		4,857	4,344
Supplies and materials	342,789	182,070	2,602	*		527,461	195,159

	Unrestricted General reserves	Restricted funds from government and other funders	The Daisy Phay Foundation- SCS scholarship fund \$	Y's Men's Club financial assistance fund \$	Asset enhancement fund \$	2017 Total \$	2016 Total \$
Transport	5,033	28,661	-2	2	(2)	33,694	19,010
Volunteer Development	3,556	11,167	1.5	8	**	14,723	7,741
Professional fees and services	1,270	5,866	2.00	z	:58	7,136	20,058
Bank charges	159	391	40	3	(#)	590	555
Subscription/ membership fees	12	110	200	=	(4)	122	125
Recruitment	233	602	24	2	527	835	285
Public education	160	1,110	620	9	20	1,270	3,959
Financial assistance			9.7	500	-	500	282
Scholarship/Bursary	91	1.00	42,000			42,000	40,000
Loss on disposal of fixed assets	32	768	/,€;	*		768	176
	388,345	361,443	44,642	500	141	794,930	437,855
Total Expenditure	1,075,757	2,837,220	44,642	500	3,991	3,962,110	3,240,685
(Deficit)/surplus for the year	969,753	1,106,502	51,493	(500)	(3,481)	2,123,767	1,449,260

### 15. Operating leases

Non-cancellable operating lease rentals are payable as follows:

	2017	2016
	\$	\$
Within 1 year	18,522	18,522
Between 1 to 5 years	14,848	33,370
	33,370	51,892

The Society leases copiers and office under operating leases. The leases typically run for a period of 3 to 5 years.

During the year, an amount of \$45,648 was recognised as an expense in statement of comprehensive income in respect of operating leases (2016: \$45,565).

### 16. Comparative information

Change in classification

During 2017, the Society modified the classification of funds to reflect more appropriately the sources from which the funds were derived. Comparative amounts in the statement of financial position, statement of comprehensive income and statement of accumulated funds were reclassified for consistency. As a result, \$818,525 was reclassified from 'Funding from government and other funders' to 'General Reserves'.

A breakdown of the restricted funds from government and other funders are as follows:

Restricted funds from government

		and other funders	funders		
	NCSS and	MSF	Other	Total	
	Other Funders*	9 <del>9</del>	Funders S	<del>≶</del> 9	
	\$		<del>)</del>		
Balance as at 31 March 2015	93,701	1	ı	93,701	
Total comprehensive income for the year	955,600	28,243	61,899	1,045,742	
Balance as at 31 March 2016	1,049,301	28,243	61,899	61,899 1,139,443	
Total comprehensive income for the year	821,968	182,590	101,944	101,944 1,106,502	
Balance as at 31 March 2017	1,871,269 210,833 163,843 2,245,945	210,833	163,843	2,245,945	

<sup>\*</sup> Programmes funded by NCSS are through the Community Chest and Tote Board Social Service Funds. As some of these programmes are partially funded, they also receive funding from other non-government funders.

A further breakdown of the programmes receiving restricted funds, full or partial, from NCSS (Community Chest and Tote Board Social Service Fund) and MSF can be found below. They form part of the restricted funds from government and other funders in note 8. The accumulated reserves depicted here include the effects of income generated, donations raised or funds injected by the Society to cover the operating deficits resulting from the partial funding model prescribed by NCSS.

### Accumulated reserves

NCSS and Other Funders\*

			Community	y Chest			Tote Board	Tote Board Social Service Fund	ſ	MSF		
	Learning and Social Support (Educational Psychology Service) \$	SYNC (Clement i Centre) \$	SYNC (Hougang Centre)	SYNC (Yishun Centre)	Youth COP \$	Buddy'IN S	TSP (Clementi Centre)	TSP (Hougang Centre)	TSP (Yishun Centre) \$	ISP	Spooner Road \$	Total
Balance as at 31 March 2015 Total comprehensive income for the year	(71,743) 106,209	(18,001) 63,957	(43,097) 122,243	(146,566) 87,170	70,336 122,691	(3,318) 108,091	101,704 107,599	104,249 143,514	100,137 94,127	¥ #	28,243	93,701 983,843
Balance as at 31 March 2016	34,466	45,956	79,145	(56,396)	193,027	104,773	209,303	247,763	194,264	9)	24,283	1,077,544
Total comprehensive income for the year	144,808	81,016	90,332	66,997	193,457	69,358	39,810	90,464	45,726	127,826	54,764	1,004,558
Balance as at 31 March 2017	179,274	126,972	169,477	7,601	386,484	174,131	249,113	338,227	239,990	127,826	83,007	2,082,102

\* Programmes funded by NCSS are through the Community Chest and Tote Board Social Service Funds. As some of these programmes are partially funded, they also receive funding from other non-government funders.

Comprehensive income of programmes receiving restricted funding, full or partial, from government

2016 Total	÷	1 200 262	507,067,1	143 803	94 404	+0+,+/	31 170	4 560	270.843	113 145	91.800	37.854	86	1.320	3.418	13,972	3,093,146			1.277.241	306,221	283,150	14,932	2,893	1,185	1,885,622
2017 Total	7	1 057 520	1,027,223	150 037	191 689	11,000	25 939		189 244	229 350	377 645	96 456	43	1.320	2,871	23,931	3,524,392			1,517,740	378,980	323,809	21,289	1,890	752	2,244,460
Spooner Road	9	,		ű o	,		₽.	3.	,	2 13	122,400	3.032		*	64	790	126,287			46,383	7,585	8,959	717	10	6	63,663
ISP \$	•	6 930	2011		•			•	•	9	250 245	7,779	٠,	(6)	201	1,266	266,426			85,763	24,847	21,456	1,290	73	57	133,486
TSP (Vishun Centre)	ì		394 146	24.			,	¥	41.476	1	•	13.962	9	308	410	3,563	453,871			252,303	62,431	53,004	3,115	267	92	371,212
TSP (Hougang Centre)	<b>•</b>	ì	394 146		ì		í	ì	31,533		ï	13,209	9	308	397	3,177	442,776			221,006	41,342	45,999	3,044	362	115	311,868
TSP (Clementi Centre)	•	,	394 146		,		*		5,184			14,553	9	308	418	3,790	418,405			230,064	56,335	51,545	3,173	284	129	341,530
Buddy'IN S		149,422	٠		300		×	61	()	(0)	ř.	3,032	-	e:	64	790	153,609			37,636	9,416	7,857	629	91	10	55,639
Youth COP \$		296,125	ii)		191,189		<u>()</u>		42,900	**	ij	12,127	5		413	3,159	545,918			201,779	67,339	43,798	2,994	276	37	316,223
SYNC (Yishun Centre) \$		76,444							14,256	68,805	٠	3,638	2	132	124	948	164,349			53,431	12,217	10,363	800	146	18	76,975
SYNC (Hougang Centre) \$		76,444	ě				395	ě	18,655	91,740	1	3,638	1	132	280	948	192,233			51,004	18,705	10,886	829	(103)	45	81,366
SYNC (Clement i Centre) \$		76,444	٠	130	200		ņ		35,240	68,805	d	3,638	2	132	124	948	185,663			61,542	13,095	10,607	756	49	30	86,079
Learning and Social Support (Educational Psychology Service) \$		375,720	Ü	150,807	ì		25,544	Æ	*	•	à	17,848	∞	O.	376	4,452	574,855			276,829	65,668	59,335	3,942	435	210	406,419
	Income	Community Chest Fund	Tote Board Social Service Fund	Tax-deductible donations	Non-tax deductible donations	Centre-based income	- Programme fees	- Consultation	School social work income	Matching grant - Care & Share	MSF Funding	Training income	Membership fee	Singtel Sponsorship Scheme	Miscellaneous income	Finance income		Expenditure	Employee benefits	Salaries	Bonuses	Employer's CPF and SDL	Staff welfare/benefits	Medical benefits	Dental benefits	

STUDENTS CARE SERVICE
NOTES TO THE FINANCIAL STATEMENTS – 31 March 2017
APPENDIX - RESTRICTED FUNDS FROM GOVERNMENT AND OTHER FUNDERS

	Learning and Social Support (Educational Psychology Service)	SYNC (Clement i Centre) \$	SYNC (Hougang Centre) \$	SYNC (Yishun Centre) \$	Youth COP S	Buddy'IN	TSP (Clementi Centre)	TSP (Hougang Centre)	TSP (Yishun Centre)	ISP &	Spooner Road \$	2017 Total \$	2016 Total \$
Depreciation of renovation and equipment	719	1,195	1,526	899	388	51	265	277	291	201	411	5,992	5,740
Other operating expenses Staff training and develonment	778	773	000	715	7 464	7				į			
Rental of offices	3.573	3.151	2.2.79	2 593	404,40	111	7.353	7,432	3,257	871	312	15,306	6,130
Rental of equipment	861	581	580	581	•	e ue:	2,000	2,000	8,931 2,000		( <b>1</b> );	35,729	35,729
Utilities	E	2,055	2,669	2,534	¥	•	7,185	9,155	8,626	D	×	32,224	31,626
Communications	155	634	743	628	93	24	2,138	2,566	2,167	52	23	9,223	9,283
Maintenance - Land and building	24	366	420	257	81	4	1,281	2,072	1,339	16	4	5,864	7.908
Maintenance – Equipment	2,115	652	1,129	863	1,385	346	2,992	3,883	3,277	730	346	17,718	15,003
Insurance	171	205	280	155	465	73	781	731	663	124	76	3,745	3,529
Supplies and materials	9,419	6,295	5,782	7,563	25,221	20,406	8,440	6,153	4,526	1,770	3,641	99,216	68,779
Iransport	2,376	852	1,634	1,944	3,815	7,015	370	1,577	95	462	2,444	23,058	14,683
Volunteer development	2,360	1,633	1,591	1,649	1,574	394	393	393	393	æ	394	10,774	7,741
Professional fees and services	911	182	182	182	209	152	729	729	729	809	152	5,163	5,206
Bank charges	69	14	14	14	47	12	99	47	51	13	12	349	298
Subscription/ membership fees	20	4	4	4	13	3	16	13	13	3007	3	93	91
Kechlitment	•	•	.00	•	į)	E.	**	009	٠	×	ж	009	246
Public education	127	25	25	26	85	21	102	147	102	267	21	948	2,912
Gain on disposal of fixed assets	•0	æ	292		į	٠	4	٠	ı	20.	200	768	174
	22,909	17,372	19,009	19,708	35,850	28,561	36,800	40,167	36,643	4,913	7,449	269,381	217,941
Total Expenditure	430,047	104,646	101,901	97,351	352,461	84,251	378,595	352,312	408,146	138,600	71,523	2,519,833	2,109,303
Surplus for the year	144,808	81,017	90,332	866,99	193,457	69,358	39,810	90,464	45,725	127,826	54,764	1,004,559	983,843

The below table depicts the accumulated balances of fundings received for the respective programmes without considering the effects of income generated, donations raised or funds injected by the Society to cover the operating deficits resulting from the partial funding model prescribed by NCSS. Funding for "Headquarters (corporate functions)" was allocated to the Learning and Social Support, SYNC/TSP Clementi, SYNC/TSP Hougang, SYNC/TSP Yishun, Youth COP and Buddy'IN programmes based on the apportionment quantum prescribed by NCSS.

			9	Community Chest Fund	est Fund				Tote	Tote Board Social Service Fund	Service Fund		
	Learning and Social Support	JNAS	UNAS	SANS					l dot	, and the second	100		
	(Educational	Out	OINC	SINC					ISE	ISI.	ISL		
	Psychology ( Service)	(Clementi ( Centre)	(Hougang Centre)	(Yishun Centre)	Youth COP	Buddy'IN	ISP	Total	(Clementi Centre)	(Hougang Centre)	(Yishun Centre)	Total	
	643	6 <del>/3</del>	69	€9	<del>6</del> 9	, <del>6/3</del>	<b>⇔</b>	69	` 6A	` <del>6</del> 9	`&9	9	
FY10/11 Community Chest Fund	376,847	335,765	291,817	292,500		×		1,296,929		ž.		** •	14
FY10/11 Total Programme Expenditure	(414,672)	(414,672) (502,502) (486,817)	(486,817)	(439,855)		ř	E)	(1,843,846)	1	•		,	
Balance as at I April 2011	(37,825)	(37,825) (166,737) (195,000)	(195,000)	(147,355)		) D		(546,917)		2	*51	,	I v
FY11/12 Community Chest Fund	376,585	306,480	306,480	306,480		13 7ã	2.	1,296,025	1.61		•11	*/	•
FY11/12 Total Programme Expenditure	(428,620)	(428,620) (474,937) (431	(431,841)	(409,844)		ŭ ÿ	2	(1,745,242)	324	<u>@</u>	3 <b>.</b>	(1.0)	550
Balance as at 1 April 2012	(89,860)	(89,860) (335,194) (320,361)	(320,361)	(250,719)		** ***		(996,134)	*	*	(4.		Ť
FY12/13 Community Chest Fund	375,720	305,777	305,777	305,777	246,252	7	ħ	1,539,303	*:				12
FY12/13 Total Programme Expenditure	(465,092)	(465,092) (408,580) (412,250)	(412,250)	(428,900)	(236,591)		*	(1,951,413)		*	·*		w 1

STUDENTS CARE SERVICE
NOTES TO THE FINANCIAL STATEMENTS – 31 March 2017
APPENDIX - RESTRICTED FUNDS FROM GOVERNMENT AND OTHER FUNDERS

1

	Learning and Social	SYNC	SYNC	SYNC Youth	Youth	Buddy'IN	ISP	Total	TSP	TSP	TSP TSP	Total
	Support (Educational Psychology Service)	(Clementi Centre)	(Hougang Centre)	(Yishun Centre)					(Clementi Centre)	(Hougang Centre)	(Yishun Centre)	
	69	69	<del>\$9</del>	<b>6</b> ∕9	<del>69</del>	€9	<b>€</b> 9	S	69	<del>6</del> 9	649	ક્ક
Balance as at I April 2013	(179,232)	(437,997)	(426,834)	(373,842)	199'6	:#	4	(1,408,244)	1002		ĸ	# ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) (
FY13/14 Funding Received FY13/14 Total	375,720	305,777	305,777	305,777	261,228	1000	Ė	1,554,279	κ.	*	,	3.
Programme Expenditure	(488,718)	(407,264)	(394,143)	(446,904)	(238,277)	1	Ď	(1,975,306)	1	•	(4)	٠
Balance as at I April 2014	(292,230)	(539,484)	(515,200)	(514,969)	32,612	(4)		(1,829,271)	•10	ř	VC.	
FY14/15 Funding Received FY14/15 Total	375,720	229,333	229,333	229,333	265,147	.07	*	1,328,866	201,419	201,419	201,419	604,257
Programme Expenditure	(487,950)	(274,863)	(259,440)	(310,699)	(331,762)	(3,318)		(1,668,032)	(113,009)	(103,786)	(116,826)	(333,621)
Balance as at I April 2015	(404,460)	(404,460) (585,014)	(545,307)	(596,335)	(34,003)	(3,318)	9	(2,168,437)	88,410	97,633	84,593	270,636
FY15/16 Funding Received FY15/16 Total	375,720	152,889	152,889	152,889	286,943	168,934	•	1,290,264	332,169	332,169	332,169	996,507
Programme Expenditure	(441,321)	(441,321) (165,556)	(169,789)	(187,462)	(318,796)	(63,354)		(1,346,278)	(233,597)	(219,627)	(244,076)	(697,300)
Dalance as at 1 April 2016 EV16/17	(470,061)	(597,681)	(562,207)	(830,908)	(65,856)	102,262	3	(2,224,451)	186,982	210,175	172,686	569,843
Funding Received FY16/17 Total	375,720	76,444	76,444	76,445	296,125	149,422	6,930	1,057,530	394,146	394,146	394,146	1,182,438
Programme Expenditure	(430,047)	(104,646)	(101,901)	(97,351)	(352,461)	(84,251)	•	(1,170,657)	(378,595)	(352,312)	(408,146)	(1,139,053)
balance as at 1 April 2017	(524,388)	(625,883)	(587,664)	(651,814)	(722,192)	167,433	6,930	(2337,578)	202,533	252.009	158 6876	613.228